

# About ThreeStar

The ThreeStar program is designed to focus on these areas, identified as critical to ensuring the success of Tennessee communities:

- Jobs & Economic Development
- Fiscal Strength & Efficient Government
- Public Safety
- Education & Workforce Development
- Health & Welfare

Participation in the ThreeStar program is based on an annual evaluation and activity plan. Local community leaders and Joint Economic and Community Development Boards are encouraged to implement activities that will impact the community's competitiveness in a global economy.

Participating counties (and cities in these counties) will be eligible for a four percent discount (for eligible projects) on both the business development and community development ability-to-pay calculations (CDBG and FastTrack) each year the county fulfills the requirements of the ThreeStar program. Additionally, only cities and counties that are active participants in the ThreeStar program are eligible to participate in other select TNECD Rural and Community Development programs. Finally, there is an annual grant for counties to serve as seed money for activities (not to offset general operating expenses) focused on improving at least one of the five areas of the program.

Each year, TNECD will provide participating counties with a scorecard that documents progress indicators in the five focus areas. These indicators are used to aid the county in evaluating these key areas, the scorecard will document progress toward achieving the community goals set by local community leaders and JECD Boards.

The scorecard and activity plan is designed to assess and reward each county on its unique progress in the three scored areas identified in their ThreeStar Activity Plan. It is not a competitive system; counties compete only with themselves. Each county can address local issues through proven solutions by collaborating with other communities to share best practices and pool resources.

For more information about ThreeStar, email [ECD.ThreeStar@tn.gov](mailto:ECD.ThreeStar@tn.gov) or call 615-393-4393



# BLOUNT COUNTY MAYOR

Ed Mitchell

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March 28, 2018

## **Fiscal Strength and Efficient Government Fiscal Confirmation Letter ThreeStar Program requirements**

This document confirms that Blount County has taken the following actions in accordance with the requirements of the ThreeStar Program:

- The county mayor has reviewed with the county commission at an official meeting the county's debt management policy that is currently on file with the Comptroller of the Treasury Office. The purpose of this requirement is to ensure that local elected officials are aware and knowledgeable of the county's debt management policy.
- The county mayor and county commission acknowledge that an annual cash flow forecast must be prepared and submitted to the Comptroller prior to issuance of debt. The purpose of this requirement is to ensure elected officials are aware that prior to the issuance of debt the county must go through the process of assessing the county's cash flow. This is done to evaluate the county's finances and confirm that sufficient revenues are available to cover additional debt service associated with the proposed issuance of debt.
- The county mayor and county commission acknowledged that all county offices are required to have documented system of internal controls (TCA Section 9-18-102).

### **Debt Management Policy**

This is an acknowledgement that the *Debt Management Policy of Blount County is on file with the Office of the Comptroller of the Treasury* and was reviewed with the members of the Blount County Commission present at the meeting held on the 16th day of February, 2012.

- ☐ Minutes of this meeting have been included as documentation of this agenda item.

### **Annual Cash Flow Forecast**

This is an acknowledgement that prior to the issuance of debt an annual cash flow forecast will be prepared for the appropriate fund and submitted to the Comptroller's office and reviewed with the members of the Blount County Commission

- ☐ Minutes of this meeting have been included as documentation of this agenda item.

**\*\*Enclosed is a copy of our Forecasted Cash Flow Statement as submitted to the State of TN. We have no plans to issue debt, therefore this Forecast Statement was not reviewed with Commission.**

### **Confirmation of Documented Internal Controls Requirement**

This is an acknowledgment that Blount County Commission understands that all county offices are required to develop a documented system of internal controls for all offices, funds, and in compliance with Section 9-18-102(a), Tennessee Code Annotated.

Acknowledged this \_\_\_\_\_ day of \_\_\_\_\_, 2018.

\_\_\_\_\_  
County Mayor/Executive Name

\_\_\_\_\_  
Signature

**RESOLUTION NO. 12-02-005**

**Sponsored by: Commissioners Kenneth Melton and Mike Lewis**

**A RESOLUTION TO ADOPT A DEBT MANAGEMENT POLICY  
FOR BLOUNT COUNTY, TENNESSEE**

**WHEREAS**, *Tennessee Code Annotated*, Section 9-21-151(b)(1), authorizes the State Funding Board to develop model financial transaction policies for local governments and local government instrumentalities;

**WHEREAS**, the State Funding Board has adopted a statement on debt management and directed local governments and government entities that borrow money to draft their own debt management policies with certain mandatory provisions; and

**WHEREAS**, the Blount County Board of Commissioners has prepared a debt management policy that includes the mandatory provisions relative to transparency, professionals and conflicts.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Commissioners of Blount County, Tennessee, assembled in regular session, this 16<sup>th</sup> day of February, 2012, that:

**SECTION 1.** The debt management policy attached as Exhibit A to this resolution, incorporated herein by reference, is hereby adopted.

**SECTION 2.** This resolution shall take effect upon passage, the public welfare requiring it.

**Duly authorized and approved this 16<sup>th</sup> day of February, 2012.**

**CERTIFICATION OF ACTION**

**ATTEST**

\_\_\_\_\_  
**Commission Chairman**

\_\_\_\_\_  
**County Clerk**

Approved: \_\_\_\_\_

Vetoed: \_\_\_\_\_

\_\_\_\_\_  
**County Mayor**

\_\_\_\_\_  
**Date**



**STATE OF TENNESSEE  
COUNTY OF BLOUNT**

**BE IT REMEMBERED** that a meeting of the Blount County Board of Commissioners was held on Thursday, February 16, 2012 at 7:00 pm at the courthouse in Maryville, Tennessee.

Roll call was taken by Roy Crawford, Jr., County Clerk:

Tonya Burchfield - absent	Roy Gamble - present	Peggy Lambert - present
Tab Burkhalter - present	Tom Greene - present	Mike Lewis - present
Rick Carver - present	Brad Harrison - absent	Kenneth Melton - present
Mike Caylor - present	Mark Hasty - present	Jerome Moon - present
Gary Farmer - present	Scott Helton - present	Monika Murrell - absent
Jim Folts - present	Gerald Kirby - present	Steve Samples - present
Ron French - present	Holden Lail - present	Gordon Wright - present

There were 18 present and 3 absent. Commissioner Burchfield arrived after the roll was taken. Chairman Moon declared a quorum to exist. The following proceedings were held to-wit:

**IN RE: SETTING OF AGENDA.**

Commissioner Lambert made a motion to set the agenda. Commissioner Carver seconded the motion.

A vote was taken on the motion:

Burchfield - absent	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - yes	Helton - yes	Moon - yes	

There were 18 voting yes, and 3 absent. Chairman Moon declared the motion to have passed.

**IN RE: CONSENT CALENDAR:**

**MINUTES OF JANUARY 19, 2012 MEETING and  
APPROVAL OF DEPUTY SHERIFF AND NOTARY PUBLIC BONDS AND OATHS and  
ELECTION OF NOTARIES and  
PROCLAMATION HONORING SHOP WITH A COP PROGRAM and  
ACCEPTANCE OF RESIGNATION OF JIM MELTON FROM BOARD OF ZONING APPEALS  
and  
RESOLUTION INCREASING ANIMAL CENTER ADVISORY COMMITTEE BY TWO MEMBERS  
and  
APPOINTMENT OF BRUCE DAMROW TO THE BOARD OF ZONING APPEALS and  
APPOINTMENT OF RICK CARVER TO THE BLOUNT COUNTY CHILDREN'S HOME BOARD  
OF DIRECTORS and  
APPOINTMENT OF KENNETH MELTON AND RICK CARVER TO THE ANIMAL CENTER  
ADVISORY COMMITTEE.**

Commissioner Folts made a motion to approve the consent calendar. Commissioner Lail seconded the motion.

A vote was taken on the motion:

Burchfield - absent	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - yes	Helton - yes	Moon - yes	

There were 18 voting yes, and 3 absent. Chairman Moon declared the motion to have passed.

**IN RE: RE-APPOINTMENT OF GARY HALL AND CECIL "BUSTER" SAFFLES TO THE SHERIFF'S MERIT BOARD.**

Commissioner Helton made a motion to approve the reappointments. Commissioner Caylor seconded the motion.

Commissioner Farmer called for the previous question. Commissioner Lambert seconded the call.

A vote was taken on the call for the previous question:

Burchfield - yes	French - yes	Kirby - yes	Murrell - absent
Burkhalter - no	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - no	Helton - yes	Moon - yes	

There were 17 voting yes, 2 voting no, and 2 absent. Chairman Moon declared the call for the previous question to have passed.

A vote was taken on the original motion:

Burchfield - yes	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - no	Helton - yes	Moon - yes	

There were 18 voting yes, 1 voting no, and 2 absent. Chairman Moon declared the motion to have passed.

**IN RE: RESOLUTION TO ASK LEGISLATIVE DELEGATION TO MAKE THE SALE OF SYNTHETIC DRUGS A FELONY AND REQUEST SUPPORT BY SURROUNDING COUNTIES.**

Commissioner French made a motion to approve the resolution. Commissioner Lail seconded the motion.

A vote was taken on the motion:

Burchfield - yes	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - yes	Helton - yes	Moon - yes	

There were 19 voting yes, and 2 absent. Chairman Moon declared the motion to have passed.

**IN RE: BUDGET TRANSFER – GENERAL COUNTY FUND BUDGET \$13,794.00.**

Commissioner Hasty made a motion to approve the transfer. Commissioner Lail seconded the motion.

A vote was taken on the motion:

Burchfield - yes	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - yes	Helton - yes	Moon - yes	

There were 19 voting yes, and 2 absent. Chairman Moon declared the motion to have passed.

**IN RE: RESOLUTION APPROVING JP MORGAN CHASE BANK, N.A. AS THE SUBSTITUTE PROVIDER OF THE LETTER OF CREDIT IN CONNECTION WITH THE LOCAL GOVERNMENT PUBLIC IMPROVEMENT BONDS, SERIES E-3-B OF THE PUBLIC BUILDING AUTHORITY OF BLOUNT COUNTY, TENNESSEE AND THE SERIES E-3-B LOAN AGREEMENT WITH BLOUNT COUNTY, TENNESSEE; AUTHORIZING THE EXECUTION AND DELIVERY OF THE REIMBURSEMENT AGREEMENT IN CONNECTION THEREWITH; AND APPROVING THE DISTRIBUTION OF A REMARKETING CIRCULAR IN CONNECTION THEREWITH.**

Commissioner Melton made a motion to approve the resolution. Commissioner Lewis seconded the motion.

A vote was taken on the motion:

Burchfield - yes	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - no	Helton - yes	Moon - yes	

There were 18 voting yes, 1 voting no, and 2 absent. Chairman Moon declared the motion to have passed.

\* **IN RE: RESOLUTION TO ADOPT A DEBT MANAGEMENT POLICY FOR BLOUNT COUNTY, TENNESSEE.**

Commissioner Lewis made a motion to approve the resolution. Commissioner Samples seconded the motion.

A vote was taken on the motion:

Burchfield - yes	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - no	Helton - yes	Moon - yes	

There were 18 voting yes, 1 voting no, and 2 absent. Chairman Moon declared the motion to have passed.

**IN RE: REQUEST FOR OFFICE SPACE IN THE BLOUNT COUNTY COURTHOUSE FOR THE STATE DIVISION OF COUNTY AUDIT.**

Commissioner Burkhalter made a motion to approve the request. Commissioner Lambert seconded the motion.

A vote was taken on the motion:

Burchfield - yes	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - yes	Helton - yes	Moon - yes	

There were 19 voting yes, and 2 absent. Chairman Moon declared the motion to have passed.

**IN RE: SETTING OF PUBLIC HEARING REGARDING AMENDMENTS TO THE ZONING REGULATIONS REGARDING RIDGE-TOP AND HILLSIDE DEVELOPMENT STANDARDS.**

Commissioner Wright made a motion to set the public hearing for April 12, 2012 at 6:30 pm in room 430. Commissioner Lambert seconded the motion.

A vote was taken on the motion:

Burchfield - yes	French - yes	Kirby - yes	Murrell - absent
Burkhalter - yes	Gamble - yes	Lail - yes	Samples - yes
Carver - yes	Greene - yes	Lambert - yes	Wright - yes
Caylor - yes	Harrison - absent	Lewis - yes	
Farmer - yes	Hasty - yes	Melton - yes	
Folts - yes	Helton - yes	Moon - yes	

There were 19 voting yes, and 2 absent. Chairman Moon declared the motion to have passed.

**IN RE: ADJOURNMENT.**

Chairman Moon declared the meeting to be adjourned.

## Exhibit A - Introduction

The purpose of this debt policy is to establish a set of parameters by which debt obligations will be undertaken by the Blount County Government. This policy articulates a commitment by the County Legislative Body to manage the financial affairs of the County so as to minimize risks, avoid conflicts of interest and ensure transparency while still meeting the capital needs of the County. A debt management policy signals to the public and the rating agencies that the County is using a disciplined and defined approach to financing capital needs and fulfills the requirements of the State of Tennessee regarding the adoption of a debt management policy.

The goal of this policy is to assist decision makers in planning, issuing and managing debt obligations by providing clear direction as to the steps, substance and outcomes desired. In addition, greater stability over the long-term will be generated by the use of consistent guidelines in issuing debt.

## Long Term Goals and Strategy

### *Debt Level*

At the time of adoption of this policy, Blount County Government has debt obligations totaling \$225 million payable from the Debt Service Fund and an additional \$2.1 million Capital Lease payable from the General Purpose School Fund.

To put this in perspective, we have benchmarked Blount County's debt against three separate peer groups...1) Moody's Median of 78 counties nationwide that have the Aa2 credit rating and population between 100,000 and 200,000, 2) the Moody's median of all Tennessee Counties and 3) The Moody's median of five Counties in Tennessee with the same credit rating and similar populations (Montgomery, Sullivan, Sumner, Washington, and Wilson). Blount County compares to these three separate peer groups as follows:

Metric (Moody's data based on 2010)	Moody's 78 County Nationwide Median	Moody's TN Counties Median	Moody's TN 5 County Peer Group	6-30-11 Blount County
Debt per Capita	325	1,420	1,250	1,820
Debt as % of Actual Taxable Value	0.5%	1.6%	1.5%	1.9%
Debt Service as % of Total Expenditures	8.5%	11.0%	9.5%	10.9%

It should be noted that the 78 county nationwide median numbers may not be a fair comparison, because not all states require the Primary Government to carry the debt for the discretely presented school system, as does the state of Tennessee. However, this set of statistics is in the comparison because the rating agencies use nationwide data in their comparisons.

The County recognizes as a goal to achieve a reasonable level of long term debt with an acceptable level of cost risk is the overarching goal of the County's debt policy. Zero debt will likely never be achieved, nor should it be an objective. Citizens and taxpayers move into and out of the County over time. While they are here, they should contribute to the cost of long term capital infrastructure such as schools, bridges, roads, general county buildings, justice centers and jails. If infrastructure needs are paid entirely with cash reserves accumulated from prior tax collections, then new residents are not required to pay for these facilities. On the other extreme, if too much debt is issued because no cash equity was utilized in the construction of required infrastructure, then long term residents have enjoyed artificially low property taxes, causing the funding burden to be too heavily placed on future generations of taxpayers.

#### **County Goals**

- 1) Reduce and maintain the level of debt obligations within the target ranges set forth herein
- 2) Maintain a Capital Projects Fund with sufficient equity so as to build new infrastructure with a combination of cash and debt.
- 3) Maintain the County's credit rating at a solid AA to low AAA rating

#### **Target Ranges**

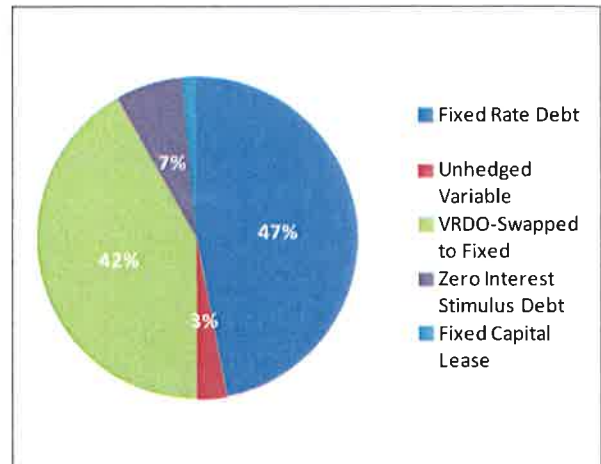
	<u>Minimum</u>	<u>Maximum</u>	<u>Current</u>
<b>Debt per Capita</b>	\$900	\$1,250	\$1,820
<b>Debt as % of Taxable Value</b>	0.85%	1.25%	1.90%

Note: Debt per Capita and Net Debt as a percentage of total assessable market value. excludes the overlapping debt of the Cities of Maryville and Alcoa.

## Risk Profile

Fiscal Year 2010-11 had a weighted average cost of Capital of 3.8%. The County's debt portfolio profile as of June 30, 2011 is detailed below:

		Wgt Avg Rate
Fixed Rate Debt	105,721,260	4.2
VRDO-Swapped to Fixed	94,000,000	4.2
Unhedged Variable Rate	6,755,000	1.5
Zero Interest Stimulus Debt	15,161,256	0.0
Fixed Capital Lease	3,236,470	4.3
Total Debt Outstanding	224,873,986	3.8



The County has \$100.7 million of Variable Rate Demand Obligations issued thru the Blount County Public Building Authority and the TN-Loans Program. There are five interest rate swaps with notional value totaling \$94 million, for which the counterparty is the Deutsche Bank, entered into to hedge the interest rate risk inherent with variable rate debt. These swaps have been deemed to be ineffective for GASB 53 reporting purposes, primarily because the swaps are based on 5 yr CMS (or 5 Year LIBOR) while the underlying debt is traded weekly based on SIFMA and the trading value of our credit support (BB&T and KBC Banks). The swaps being judged ineffective as cash flow hedges if evidenced by the fact that interest rate MMD yield curve over the past 10 years has been relatively steep between the front month and the 5 year point. Consequently, these swaps have served as an effective tool to lower the cost of capital vs. the traditional GO fixed rate debt alternative.

The synthetic structures of these debt obligations bear inherent risks to the County:

- Interest Rate Volatility Risk – The risk of rising interest rates on the unhedged VRDO
- Liquidity Risk – The cost of credit support (LOC or Reimbursement Agreement)
- Counterparty Risk – risk of Deutsche Bank being able to pay (when LIBOR is high)
- Renewal Risk – ability to renew LOC or Reimbursement Agreement
- Basis Risk – difference between SIFMA (underlying VRDO rate) and 5 Year LIBOR
- Swap termination risk – the cost of terminating interest rate swaps

### County Goals:

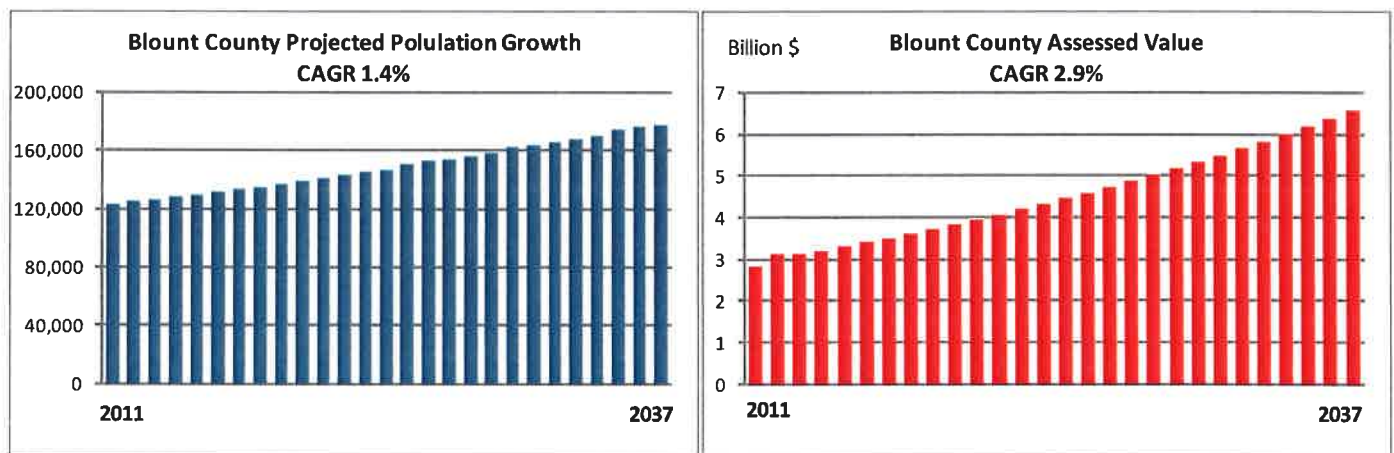
- 4) Reduce the risk profile by terminating swaps and converting the synthetically fixed structures to traditional GO Fixed Rate Debt when market conditions are optimal.
- 5) The target is to have no more than 20% Variable interest rate debt.
- 6) Reduce use of interest rate derivatives to 0%.

### Feasibility and Action Plan

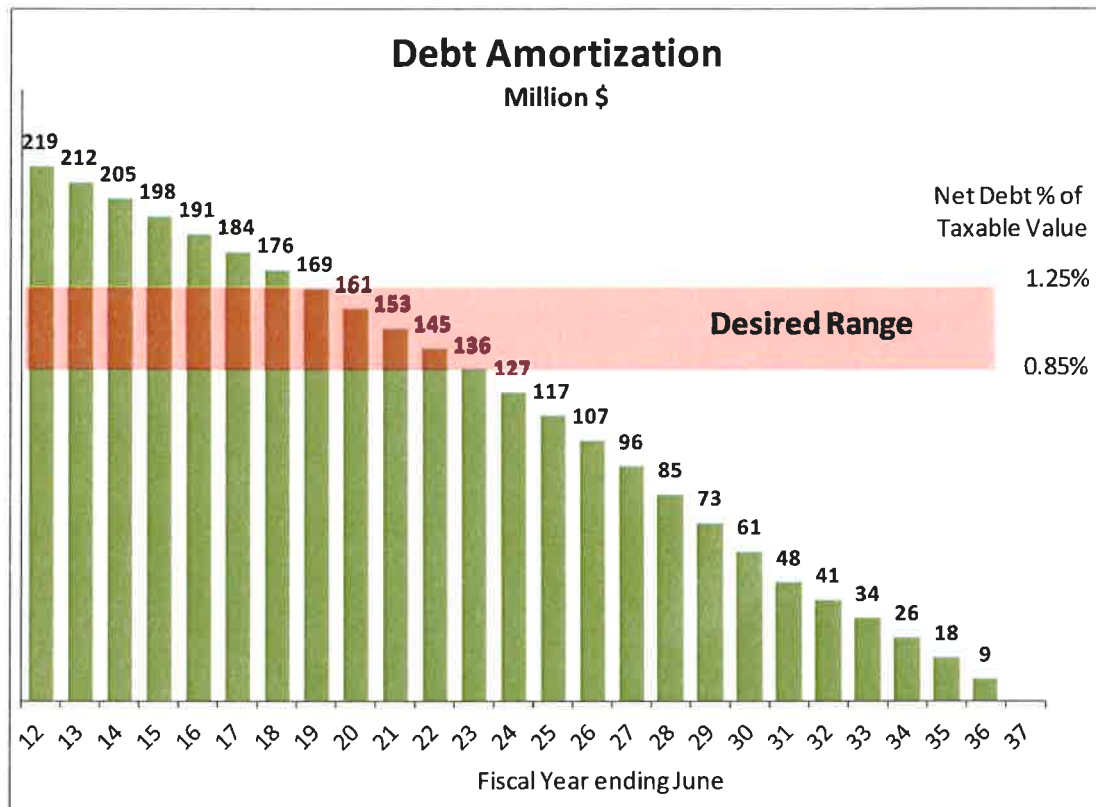
The County's total taxable value is projected over time by the following:

- i. Population growth projections by the Center for Business and Economic Research at the University of Tennessee.
- ii. Assumption that taxable value will grow along population growth
- iii. Assumption that inflation will also increase the taxable value by 1.5% per year

Depicted below are projections of population growth and taxable value which are required to project Debt per Capita and Debt as a percentage of Taxable Value into the future



Based on the current amortization of Blount County's Debt Obligations, and the projected growth in population and taxable value, the chart below indicates that the County's total debt will make it into its target debt range by June 30, 2019 and would be at the bottom of the desired range at the end of fiscal 2023.



	Minimum	Maximum	Current	6/30/2019	6/30/2023
Debt per Capita	\$900	\$1,250	\$1,820	\$1,211	\$921
Debt as % of Taxable Value	0.85%	1.25%	1.90%	1.20%	0.86%

#### Analysis Assumptions

- i. No new debt obligations are undertaken.
- ii. When the economy begins to grow significantly again, the County Legislative Body will consider tax increases or budget reductions to accelerate debt retirement. This opportunity will be evaluated each year with the adoption of the new fiscal year budget.

## **Debt Policies**

**Definition of Debt:** All obligations of the County to repay, with or without interest, in installments and/or at a later date, some amount of money utilized for the purchase, construction, or operation of County resources. This includes but is not limited to notes, bond issues, capital leases, and loans of any type (whether from an outside source such as a bank or from another internal fund).

### **Types of Debt:**

#### *Security Structure -*

#### **General Obligation Bonds**

The County may issue general obligation bonds supported by the full faith and credit of the County. General Obligation bonds shall be used to finance capital projects that do not have independent creditworthiness and significant ongoing revenue streams. The County may also use its General Obligation pledge to support other revenue-supported bond issues, if such support improves the economics of the other bond issue and is used in accordance with these guidelines.

#### **Revenue Bonds**

The County may issue revenue bonds, where repayment of the debt service obligations of the bonds will be made through revenues generated from specifically designated sources. Revenue bonds will typically be issued for capital projects which can be supported from project or enterprise-related revenues.

#### **Capital Leases**

The County may use capital leases to finance short-term projects.

#### *Duration*

#### **Long-Term Debt (maturing after 3 years)**

The County may issue long-term debt where it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be self-supporting and structured such that financial obligations do not exceed the expected useful life of the project(s).

- a) *Serial and Term Bonds* may be issued in either fixed or variable rate modes to finance capital infrastructure projects with an expected life of three years or greater.

- b) *Capital Outlay Notes* may be issued to finance capital infrastructure projects with an expected life of three to seven years.

**Short-Term Debt (maturing within three years)**

Short-term borrowing may be utilized for the construction period of a long-term project or for the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates) subject to the following policies:

- a) *Bond Anticipation Notes (BANs)*, including commercial paper notes issued as BANs, may be issued instead of capitalizing interest to reduce the debt service during the construction period of a project or facility. The BANs shall not mature more than 2 years from the date of issuance. BANs can be rolled in accordance with federal law and State statute. BANs shall mature within 6 months after substantial completion of the financed facility.
- b) *Revenue Anticipation Notes (RANs) and Tax Anticipation Notes (TANs)* shall be issued only to meet cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS and state requirements and limitations.
- c) *Lines of Credit* shall be considered as an alternative to other short-term borrowing options. A line of credit shall be structured to limit concerns as to the Internal Revenue Code.
- d) *Inter-fund Loans* shall only be used to fund operational deficiencies among accounts or for capital projects to be paid from current fiscal year revenues. Such intrafund loans shall in no event extend beyond twelve (12) months and shall only be issued in compliance with state regulations and limitations.
- e) *Other Short-Term Debt*, including commercial paper notes, may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable to issue debt in a fixed rate mode. The County will determine and utilize the least costly method for short-term borrowing. The County may issue short-term debt when there is a defined repayment source or amortization of principal.

## *Interest Rate Modes*

### **Fixed Rate Debt**

To achieve the goals stated herein and to maintain a predictable debt service burden, the County may give preference to debt that carries a fixed interest rate.

### **Variable Rate Debt**

The percentage of net variable rate debt outstanding (excluding (1) debt which has been converted to synthetic fixed rate debt and (2) an amount of debt considered to be naturally hedged to short-term assets in the Unreserved Fund Balance) shall not exceed 20% of the County's total outstanding debt and will take into consideration the amount and investment strategy of the County's operating cash.

The following circumstances may result in the consideration of issuing variable rate debt:

- a) Asset-Liability Matching
- b) Construction Period Funding
- c) High Interest Rates. Interest rates are above historic averages.
- d) Variable Revenue Stream. The revenue stream for repayment is variable, and is anticipated to move in the same direction as market-generated variable interest rates, or the dedication of revenues allows capacity for variability.
- e) Adequate Safeguards Against Risk. Financing structure and budgetary safeguards are in place to prevent adverse impacts from interest rate shifts; such structures could include, but are not limited to, interest rate caps and short-term cash investments in the County's General Fund.
- f) Financial Advisor Analysis. An analysis from the County's Financial Advisor evaluating and quantifying the risks and returns involved in the variable rate financing and recommending variable rate as the lowest cost option.
- g) As a Component to Synthetic Fixed Rate Debt. Variable rate bonds may be used in conjunction with a financial strategy, which results in synthetic fixed rate debt. Prior to using synthetic fixed rate debt, the County shall certify that present value savings of at least 3% results from issuing synthetic fixed rate debt relative to traditional fixed rate debt.

### **Role of Debt**

- Long-term debt **shall not** be used to finance current operations. Long-term debt may be used for capital purchases or construction identified through the capital improvement, regional development, transportation, or master process or plan. Short-term debt may be used for certain projects and equipment financing as well as for operational borrowing; however, the County will minimize the use of short-term cash flow borrowings by maintaining adequate working capital and close budget management.

- The final maturity will not exceed 25 years from issuance or the useful life of the assets purchased or built with the debt, whichever term is shorter.
- Debt issued for operating expenses must be repaid within the same fiscal year of issuance or incurrence.
- Any new use of interest rate derivatives must be approved by the CLB within 30 days of issuance

#### **Refinancing Outstanding Debt:**

- The County will refund debt when it is in the best financial interest of the County to do so, and the Mayor or his/her designee shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The decision to refinance must be explicitly approved by the governing body, and all plans for current or advance refunding of debt must be in compliance with state laws and regulations.
- Debt Service Savings: Absent other compelling considerations such as the opportunity to eliminate onerous or restrictive covenants contained in existing debt documents, the County Mayor or his/her designee establishes a minimum present value savings threshold of 3.0% of the advanced refunded bond principal amount. The present value savings will be net of all costs related to the refinancing. If present value savings is less than 3.0%, the County Mayor or his/her designee may consider the option value captured as a percent of total savings. If the option value exceeds 70% and present value savings is less than 3.0%, the Finance Director may opt to complete a refunding. If the present value savings per maturity is at least 3.0% but less than 70% of the option value, the County Mayor or his/her designee may opt to complete a refunding. The decision to take savings on an upfront or deferred basis must be explicitly approved by the CLB. Current refunding opportunities will be considered by the County Mayor or his/her designee if the refunding generates positive present value savings.
- The County Mayor or his/her designee will consider the following issues when analyzing possible refunding opportunities:
  1. Onerous Restrictions – Debt may be refinanced to eliminate onerous or restrictive covenants contained in existing debt documents.
  2. Refinancing for Economic Purposes – The County will refund debt when it is in the best financial interest of the County to do so. Current and advance refunding opportunities may be considered if the refunding generates positive present value savings, or if it is necessary to lower the risk profile of the County. All refunding plans and the business case for change will be presented by the Mayor or his/her designee to County Commission, and the preliminary plan of refinancing shall be presented in a public meeting.

3. Term of Refunding Issues – The County will refund bonds within the term of the originally issued debt. In no case shall the County consider maturity extension unless the total debt obligations of the County are within this policy's stated target range, and extension is necessary to achieve an economically desired outcome (provided such extension is legally permissible.) The County may also consider shortening the term of the originally issued debt to realize greater savings and to move into the target range sooner than scheduled.
4. Escrow Structuring – The County shall utilize the least costly securities available in structuring refunding escrows. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the County from its own account.
5. Arbitrage – The County shall consult with persons familiar with the arbitrage rules to determine applicability, legal responsibility, and potential consequences associated with any refunding.

**Approval of Debt:** Bond anticipation notes, capital outlay notes, grant anticipation notes, and tax and revenue anticipation notes will be submitted to the State of Tennessee Comptroller's Office and approved by County Legislative Body prior to issuance or entering into the obligation. A plan for refunding debt issues will also be submitted to the Comptroller's Office prior to issuance. Capital or equipment leases may be entered into by the County Commission; however, details on the lease agreement will be forwarded to the Comptroller's Office on the specified form within 45 days.

### **Transparency**

- The County shall comply with legal requirements for notice and for public meetings related to debt issuance.
- All notices shall be posted in the customary and required posting locations, including as required in local newspapers.
- The County Mayor or his/her designee shall present at a public meeting of the County Legislative Body the following aspects of the transaction
  - All costs, including principal, interest, issuance, continuing, and one-time
  - The terms and life of each debt issue
  - A debt service schedule outlining the rate of retirement for the principal amount
  - The specific source of payment for the resulting principal and interest costs. Examples of sufficient disclosure include increases in taxes or decreases in operating expenses to pay for the debt service without an increase to taxes or rates.

- Any costs and/or commissions paid in conjunction with the issuance of derivatives must be disclosed, identifying the payee as well as the payer, even if it is a third party pass through transaction.

### **Methods of Issuance**

The Mayor or his/her designee will determine the method of issuance on a case-by-case basis.

### **Competitive Sale**

In a competitive sale, the County's bonds shall be awarded to the bidder providing the lowest true interest cost as long as the bid adheres to the requirements set forth in the official notice of sale.

### **Negotiated Sale**

While the County prefers the use of a competitive process, the County recognizes that some securities are best sold through negotiation. In its consideration of a negotiated sale, the County shall assess the following circumstances:

- a) State prohibitions against negotiated sales,
- b) A structure which may require a strong pre-marketing effort such as a complex transaction or a "story" bond,
- c) Size of the issue which may limit the number of potential bidders,
- d) Market volatility is such that the County would be better served by flexibility in timing a sale,
- e) Whether the Bonds are issued as variable rate demand obligations,
- f) Whether an idea or financing structure is a proprietary product of a single firm.
- g) Private Placement - From time to time the County may elect to privately place its debt. Such placement shall only be considered if this method is demonstrated to result in a cost savings to the County relative to other methods of debt issuance.
- h) Any negotiated sale requires specific authorization by the CLB

### **Underwriter Selection (Negotiated Transaction)**

#### *Senior Manager Selection*

The County Mayor or his/her designee shall select the senior manager for a proposed negotiated sale. The selection criteria shall include but not be limited to the following:

- The firm's ability and experience in managing complex transactions
- Prior knowledge and experience with the County
- The firm's willingness to risk capital and demonstration of such risk
- Quality and experience of personnel assigned to the County's engagement
- Financing ideas presented
- Underwriting fees

#### *Co-Manager Selection*

Co-managers will be selected on the same basis as the senior manager. In addition to their qualifications, co-managers appointed to specific transactions will be a function of transaction size and the necessity to ensure maximum distribution of the County's bonds.

#### *Selling Groups*

The County may use selling groups in certain transactions. To the extent that selling groups are used, the Finance Director at his or her discretion may make appointments to selling groups as the transaction dictates.

#### *Underwriter's Counsel*

In any negotiated sale of County debt in which legal counsel is required to represent the underwriter, the appointment will be made by the Senior Manager with input from the County.

#### *Underwriter's Discount*

The Finance Director will evaluate the proposed underwriter's discount against comparable issues in the market. If there are multiple underwriters in the transaction, the Finance Director will determine the allocation of fees with respect to the management fee, if any. The determination will be based upon participation in the structuring phase of the transaction.

All fees and allocation of the management fee will be determined prior to the sale date; a cap on management fee, expenses and underwriter's counsel will be established and communicated to all parties by the Finance Director. The senior manager shall submit an itemized list of expenses charged to members of the underwriting group. Any additional expenses must be substantiated.

#### *Evaluation of Underwriter Performance*

The Finance Director with assistance of an independent Financial Advisor will evaluate each bond sale after completion to assess the following: costs of issuance including underwriters' compensation, pricing of the bonds in terms of the overall interest cost and on a maturity-by-maturity basis, and the distribution of bonds and sales credits. Following each sale, the Finance Director shall provide a report to the County Commission on the results of the sale.

#### *Syndicate Policies*

For each negotiated transaction, the Finance Director will prepare syndicate policies that will describe the designation policies governing the upcoming sale. The Finance Director shall ensure receipt of each member's acknowledgement of the syndicate policies for the upcoming sale prior to the sale date.

### *Designation Policies*

To encourage the pre-marketing efforts of each member of the underwriting team, orders for the County's bonds will be net designated, unless otherwise expressly stated.

The County shall require the senior manager to:

- a) Equitably allocate bonds to other managers and the selling group
- b) Comply with Municipal Securities Rulemaking Board (MSRB) regulations governing the priority of orders and allocations
- c) Within 10 working days after the sale date, submit to the Finance Director a detail of orders, allocations and other relevant information pertaining to the County's sale

### **Other Debt Guidelines going forward**

- The status of total outstanding debt in regards to this policy must be reviewed and reported to County Legislative Body by the Mayor or his/her designee prior to the approval of debt for new projects.
- The County's total outstanding debt obligation will be monitored and reported annually to the County Legislative Body by the Mayor or his/her designee (as of June 30 fiscal close) no later than October 31 of each year. This report shall include all costs related to the repayment of debt, including liabilities for future years.
- As a rule, the County shall not backload, use balloon payments or other exotic formats to structure the repayment of capital projects. The County may utilize non-level debt methods, but in such circumstances the structure must be presented in a public meeting to determine that such use is justified and in the best interest of the County.
- The County has outstanding debt issued through a conduit issuer... the Blount County Public Building Authority. The County may continue to issue debt through conduit issuers, but in such circumstances the decision to do so must be presented in a public meeting to determine that such use is justified and in the best interest of the County.
- Records of all costs associated with the initial issuance or incurrence of debt shall be maintained and available for public inspection by contacting the Finance Director

### **Professional Services:**

The County shall require all professionals engaged in the process of issuing debt to clearly disclose all compensation and consideration received related to services provided in the debt issuance process by both the County and the lender or conduit issuer, if any. This includes "soft" costs or compensations in lieu of direct payments.

- Counsel: The County shall enter into an engagement letter agreement with each lawyer or law firm representing the County in a debt transaction. (No engagement letter is required for any lawyer who is an employee of the County or lawyer or law firm which is under a general appointment or contract to serve as counsel to the County. The County does not need an engagement letter with counsel not representing the County, such as underwriters' counsel.)
- Financial Advisor: The County shall enter into a written agreement with each firm serving as financial advisor for debt management and transactions.
  - Whether in a competitive sale or negotiated sale, the financial advisor shall not be permitted to bid on, privately place or underwrite an issue for which they are or have been providing advisory services for the issuance or broker any other debt transactions for the County
- Underwriter: The County shall require the Underwriter to clearly identify itself in writing as an underwriter and not as a financial advisor from the earliest stages of its relationship with the County with respect to that issue. The Underwriter must clarify its primary role as a purchaser of securities in an arm's-length commercial transaction and that it has financial and other interests that differ from those of the Entity. The Underwriter in a publicly offered, negotiated sale shall be required to provide pricing information both as to interest rates and to takedown per maturity to the County Mayor or his/her designee in advance of the pricing of the debt.

**Conflicts:**

- Professionals involved in a debt transaction hired or compensated by the County shall be required to disclose to the County existing client and business relationships between and among the professionals to a transaction (including but not limited to financial advisor, bond counsel, trustee, paying agent, liquidity or credit enhancement provider, underwriter, and remarketing agent), as well as conduit issuers, sponsoring organizations and program administrators. This disclosure shall include that information reasonably sufficient to allow the County to appreciate the significance of the relationships.
- Professionals who become involved in the debt transaction as a result of a bid submitted in a widely and publicly advertised competitive sale conducted using an industry standard, electronic bidding platform are not subject to this disclosure. No disclosure is required that would violate any rule or regulation of professional conduct.

**Compliance:**

The County Mayor is responsible for ensuring compliance with this policy.

TCA References: TCA 9, Chapter 21 – Local Government Public Obligations Law



June 27, 2017

Ms. Sandra Thompson, Director  
Office of State & Local Finance  
505 Deaderick Street  
James K. Polk Building, Suite 1600  
Nashville, TN 37243-0273

Dear Ms. Thompson:

Please find enclosed the following for Blount County, Tennessee, for the year 2017-2018:

1. A certified copy of the minutes of the June 15, 2017 Commission Meeting.
  2. A signed and certified copy of the appropriations resolution.
  3. A signed and certified copy of the tax levy resolution.
  4. A detailed copy of the 2017-18 budget.
  5. A Budget Summary Schedule.
  6. A Schedule of Outstanding Debt.
  7. A Schedule of Budgeted Debt Payments.
  8. A Forecasted Cash Flow Statement.
- (WWFB is not applicable to Blount County)

Budget Contact Information:

Angelie Shankle  
Phone: (865) 273-5717  
Fax: (865) 273-5725  
Email: [ashankle@blounttn.org](mailto:ashankle@blounttn.org)

If I can be of further assistance, please let me know.

Sincerely,

Angelie Shankle  
Blount County  
Budget Manager

Enclosure

**Budget Summary Schedule  
FY 2018**

County Name Blount

**Appropriation Resolution**

Fund						Expenditures	Transfers-Out	Appropriations	Do Total Appropriations Agree with Detail Budget?	Is Est. Ending Cash Bal. Less Than 1 Month's Avg. Exp. Or 8.33%?	
General Fund						\$ 48,562,920	\$ 5,381,930	\$ 53,944,850	Yes	40.53%	
Courthouse & Jail Mtc. Fund						\$ 190,970		190,970	Yes	106.62%	
Law Library Fund						\$ 8,999		8,999	Yes	555.42%	
Public Library Fund						\$ 2,472,359		2,472,359	Yes	36.01%	
Drug Control Fund						\$ 285,000		285,000	Yes	481.27%	
Highway Fund						\$ 7,216,000		7,216,000	Yes	27.63%	
General Purpose School Fund						\$ 93,282,000		93,282,000	Yes	12.88%	
School Federal Projects Fund						7,022,686		7,022,686	Yes	2.31%	Federal Projects Fund
School Central Cafeteria Fund						6,106,000		6,106,000	Yes	17.19%	
School Extended Day Program Fund						1,637,000		1,637,000	Yes	26.06%	
General Debt Service Fund						18,873,500		18,873,500	Yes	80.24%	
Education Capital Projects Fund						1,439,000		1,439,000	Yes	178.28%	Capital
General Administration Capital Fund						3,480,000		3,480,000	Yes	6.42%	Capital
<b>Totals</b>						<b>\$ 190,576,434</b>	<b>\$ 5,381,930</b>	<b>\$ 195,958,364</b>			

**Detailed Budget**

Fund	Beginning Fund Balance 07/01/2017	Estimated Beginning Cash 07/01/2017	Revenues	Debt Proceeds	Transfers-In	Estimated Cash Receipts	Available Funds	Expenditures	Transfers-Out	Appropriations	FY2018 Receipts - Appropriations	Estimated Ending Cash 06/30/2018	Estimate Ending Fund Balance 06/30/2018
General Fund	\$ 16,884,939	\$ 21,866,356	\$ 53,944,850	\$ -	-	\$ 53,944,850	\$ 75,811,206	\$ 48,562,920	\$ 5,381,930	\$ 53,944,850	\$ -	21,866,356	\$ 16,884,939
Courthouse & Jail Mtc. Fund	89,382	202,102	192,483	-	-	192,483	394,585	190,970	-	190,970	1,513	203,615	90,895
Law Library Fund	50,448	49,306	9,675	-	-	9,675	58,981	8,999	-	8,999	676	49,982	51,124
Public Library Fund	811,299	890,316	1,407,430	-	1,064,931	2,472,360	3,362,676	2,472,359	-	2,472,359	1,064,931	890,317	811,300
Drug Control Fund	1,335,676	1,360,574	296,045	-	-	296,045	1,656,619	285,000	-	285,000	11,045	1,371,619	1,346,721
Highway Fund	2,278,568	1,993,442	7,216,000	-	-	7,216,000	9,209,442	7,216,000	-	7,216,000	-	1,993,442	2,278,568
General Purpose School Fund	6,146,942	12,018,595	93,282,000	-	-	93,282,000	105,300,595	93,282,000	-	93,282,000	-	12,018,595	6,146,942
School Federal Projects Fund	250,000	162,500	7,022,686	-	-	7,022,686	7,185,186	7,022,686	-	7,022,686	-	162,500	250,000
School Central Cafeteria Fund	1,172,369	1,049,361	6,106,000	-	-	6,106,000	7,155,361	6,106,000	-	6,106,000	-	1,049,361	1,172,369
School Extended Day Program Fund	225,041	426,597	1,637,000	-	-	1,637,000	2,063,597	1,637,000	-	1,637,000	-	426,597	225,041
General Debt Service Fund	9,256,928	15,143,276	18,873,500	-	837,000	18,873,500	34,016,776	18,873,500	-	18,873,500	837,000	15,143,276	9,256,928
Education Capital Projects Fund	130,066	2,565,402	1,439,000	-	-	1,439,000	4,004,402	1,439,000	-	1,439,000	-	2,565,402	130,066
General Administration Capital Fund	75,792	223,290	-	-	3,480,000	3,480,000	3,703,290	3,480,000	-	3,480,000	3,480,000	223,290	75,792
<b>Totals</b>	<b>\$ 38,707,450</b>	<b>\$ 57,951,117</b>	<b>\$ 190,589,669</b>	<b>\$ -</b>	<b>\$ 5,381,930</b>	<b>\$ 195,971,599</b>	<b>\$ 253,922,716</b>	<b>\$ 190,576,434</b>	<b>\$ 5,381,930</b>	<b>\$ 195,958,364</b>	<b>\$ 5,395,165</b>	<b>\$ 57,964,352</b>	<b>\$ 38,720,685</b>

**Please Note:** Check that the major categories that are the appropriations within each fund, in the appropriation resolution agree with the organizational units within the detailed budget.  
Do not change the formulas in the gray areas.

**BLOUNT COUNTY GOVERNMENT**  
**Schedule of Outstanding Debt**  
**Fiscal Year 2018**

						FY 2018 Debt Service Payments		
		Authorized and Unissued	Amount Outstanding at 06/30/17	Payment Fund	Principal	Interest	Total Debt Service	
Loan Agreements	QZAB	\$ -	\$ 63,327	General Debt Service Fund	\$ 40,501	\$ -	\$ 40,501	
	Series B-16-A	-	-	General Debt Service Fund	-	-	-	
	Series B-17-A	-	-	General Debt Service Fund	-	-	-	
	Series B-18-A	-	1,800,000	General Debt Service Fund	900,000	72,000	972,000	
	<b>TOTAL LOAN AGREEMENTS:</b>	<b>\$ -</b>	<b>\$ 1,863,327</b>		<b>\$ 940,501</b>	<b>\$ 72,000</b>	<b>\$ 1,012,501</b>	
GO Bonds	Series 2010 - QSCB	\$ -	\$ 9,370,671	General Debt Service Fund	\$ 926,929	\$ 720,170	\$ 1,647,099	
	Series 2011	-	16,560,000	General Debt Service Fund	1,680,000	1,975,515	3,655,515	
	Series 2015A	-	4,820,000	General Debt Service Fund	1,175,000	87,187	1,262,187	
	Series 2015B	-	19,340,000	General Debt Service Fund	300,000	569,600	869,600	
	Series 2016A	-	8,550,000	General Debt Service Fund	500,000	228,823	728,823	
	Series 2016B	-	114,355,000	General Debt Service Fund	2,670,000	5,652,050	8,322,050	
	<b>TOTAL GO BONDS:</b>	<b>\$ -</b>	<b>\$ 172,995,671</b>		<b>\$ 7,251,929</b>	<b>\$ 9,233,345</b>	<b>\$ 16,485,274</b>	
Capital Leases	Motorola Lease	\$ -	\$ 1,344,675	General Debt Service Fund	\$ 316,799	\$ 53,383	\$ 370,182	
	School Energy Upgrades	-	904,690	General Debt Service Fund	277,778	48,866	326,644	
	<b>TOTAL CAPITAL LEASES:</b>	<b>\$ -</b>	<b>\$ 2,249,365</b>		<b>\$ 594,577</b>	<b>\$ 102,249</b>	<b>\$ 696,826</b>	
Other General Debt Service								
	Advisory Services, Trustee Commissions, etc.						<b>\$ 678,899</b>	

### Debt Service By Fund

	<u>Principal</u>	<u>Interest</u>	<u>Total Debt Service</u>
General Debt Service Fund	8,787,007	9,407,594	18,194,601
Other General Debt service			678,899
Total	\$ 8,787,007	\$ 9,407,594	\$ 18,873,500

**BLOUNT COUNTY GOVERNMENT**  
**Schedule of Budgeted Debt Payments**  
**FY 2018**

<b>Fund</b>	<b>Principal</b>	<b>Interest</b>	
<b>GENERAL DEBT SERVICE FUND</b>			
QZAB	40,501		
Series B-16-A			
Series B-17-A			
Series B-18-A	900,000	72,000	
<b>TOTAL LOAN AGREEMENTS:</b>	<b>\$ 940,501</b>	<b>\$ 72,000</b>	
Series 2010 - QSCB	926,929	720,170	
Series 2011	1,680,000	1,975,515	
Series 2015A	1,175,000	87,187	
Series 2015B	300,000	569,600	
Series 2016A	500,000	228,823	
Series 2016B	2,670,000	5,652,050	
<b>TOTAL GO BONDS:</b>	<b>\$ 7,251,929</b>	<b>\$ 9,233,345</b>	
Motorola Lease	316,799	53,383	
School Energy Upgrades	277,778	48,866	
<b>TOTAL CAPITAL LEASES:</b>	<b>\$ 594,577</b>	<b>\$ 102,249</b>	
<b>TOTAL GENERAL DEBT SERVICE FUND</b>	<b>\$ 8,787,007</b>	<b>\$ 9,407,594</b>	<b>\$ 18,194,601</b>

**NOTE: Obtain the appropriate principal and interest payments due for FY2018 from the lender's payment schedules. Make sure each debt is correctly classified and allocated to the proper fund. If you need assistance adding more lines and/or funds, please call your assigned analyst.**

Cash Flow Forecast Schedule County Name Blount

General Fund	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
Cash Receipts	\$ 2,697,242.50	\$ 2,157,794.00	\$ 4,315,588.00	\$ 17,262,352.00	\$ 8,091,727.50	\$ 3,236,691.00	\$ 2,697,242.50	\$ 3,776,139.50	\$ 3,776,139.50	\$ 2,157,794.00	\$ 2,157,794.00	\$ 1,618,345.50	\$ 53,944,850
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Inflows	2,697,243	2,157,794	4,315,588	17,262,352	8,091,728	3,236,691	2,697,243	3,776,140	3,776,140	2,157,794	2,157,794	1,618,346	53,944,850
Beg. Cash Bal	21,866,356	19,795,456	17,616,340	17,595,018	30,254,228	33,673,045	32,572,826	30,666,926	30,106,156	29,545,385	27,100,037	24,584,921	21,866,356
Available Cash	24,563,599	21,953,250	21,931,928	34,857,370	38,345,955	36,909,736	35,270,069	34,443,066	33,882,295	31,703,179	29,257,831	26,203,266	75,811,206
Cash Payments	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$ 4,336,910	\$2,042,920
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers Out (PILOT, etc)	431,233	-	-	266,233	336,000	-	266,233	-	-	266,233	-	336,000	1,901,930
Total Cash Outflows	4,768,143	4,336,910	4,336,910	4,603,143	4,672,910	4,336,910	4,603,143	4,336,910	4,336,910	4,603,143	4,672,910	4,336,910	53,944,850
End Bal	19,795,456	17,616,340	17,595,018	30,254,228	33,673,045	32,572,826	30,666,926	30,106,156	29,545,385	27,100,037	24,584,921	21,866,356	21,866,356
Cash Inflows - Outflows	\$ (2,070,900)	\$ (2,179,116)	\$ (21,322)	\$ 12,659,210	\$ 3,418,818	\$ (560,219)	\$ (1,905,670)	\$ (560,770)	\$ (560,770)	\$ (2,445,349)	\$ (2,515,116)	\$ (2,718,565)	\$ 0

	1%	1%	3%	2%	1%	17%	1%	3%	5%	12%	1%	55%	1
Debt Service Fund	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
Cash Receipts	\$ 410,024.39	\$ 274,824.65	\$ 1,353,152.69	\$ 9,131,578.39	\$ 1,276,363.86	\$ 838,351.11	\$ 995,549.53	\$ 1,323,352.43	\$ 1,700,822.43	\$ 484,059.09	\$ 717,884.85	\$ 367,536.58	\$ 18,873,500
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Inflows	410,024	274,825	1,353,153	9,131,578	1,276,364	838,351	995,550	1,323,352	1,700,822	484,059	717,885	367,537	18,873,500
beg. Cash Bal	15,143,276	15,398,113	15,517,750	16,323,873	25,106,551	26,227,727	23,939,817	24,780,179	25,610,377	26,383,266	24,532,546	25,095,243	15,143,276
Available Cash	15,553,300	15,672,938	16,870,903	25,455,451	26,382,914	27,066,078	24,935,366	26,103,531	27,311,199	26,867,326	25,250,431	25,462,780	34,016,776
Cash Payments	\$ 155,187	\$ 155,187	\$ 547,030	\$ 348,901	\$ 155,187	\$ 3,126,262	\$ 155,187	\$ 493,154	\$ 927,933	\$ 2,334,780	\$ 155,187	\$ 10,319,504	18,873,500
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers Out (PILOT, etc)	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Outflows	155,187	155,187	547,030	348,901	155,187	3,126,262	155,187	493,154	927,933	2,334,780	155,187	10,319,504	18,873,500
End Bal	15,398,113	15,517,750	16,323,873	25,106,551	26,227,727	23,939,817	24,780,179	25,610,377	26,383,266	24,532,546	25,095,243	15,143,276	15,143,276
Cash Inflows - Outflows	\$ 254,837	\$ 119,637	\$ 806,122	\$ 8,782,678	\$ 1,121,177	\$ (2,287,910)	\$ 840,362	\$ 830,198	\$ 772,890	\$ (1,850,721)	\$ 562,698	\$ (9,951,967)	-

General Purpose School Fund	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
Cash Receipts	\$ 2,878,152	\$ 6,398,352	\$ 9,010,828	\$ 20,619,742	\$ 8,118,601	\$ 7,299,435	\$ 7,235,230	\$ 8,313,430	\$ 8,137,420	\$ 7,705,697	\$ 1,898,473	\$ 5,666,638	\$ 93,282,000
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Inflows	2,878,152	6,398,352	9,010,828	20,619,742	8,118,601	7,299,435	7,235,230	8,313,430	8,137,420	7,705,697	1,898,473	5,666,638	93,282,000
Beg Cash Bal	12,018,595	7,123,247	5,748,099	6,985,427	19,831,670	20,176,771	19,702,706	19,164,437	19,704,367	20,068,287	20,000,484	14,125,457	12,018,595
Available Cash	14,896,747	13,521,599	14,758,927	27,605,170	27,950,271	27,476,206	26,937,937	27,477,867	27,841,787	27,773,984	21,898,957	19,792,095	105,300,595
Cash Payments	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 7,773,500	\$ 93,282,000
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers Out (PILOT, etc)	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Outflows	7,773,500	7,773,500	7,773,500	7,773,500	7,773,500	7,773,500	7,773,500	7,773,500	7,773,500	7,773,500	7,773,500	7,773,500	93,282,000
End Bal	7,123,247	5,748,099	6,985,427	19,831,670	20,176,771	19,702,706	19,164,437	19,704,367	20,068,287	20,000,484	14,125,457	12,018,595	12,018,595
Cash Inflows - Outflows	\$ (4,895,348)	\$ (1,375,148)	\$ 1,217,328	\$ 12,846,242	\$ 345,101	\$ (474,065)	\$ (538,270)	\$ 539,930	\$ 363,920	\$ (67,803)	\$ (5,875,027)	\$ (2,106,862)	\$ -

	0 067954595	0 079586332	0 089621898	0 075847031	0 086762286	0 084560322	0 071388921	0 072834849	0 082007678	0 152060862	0 09525204	0 042123186	
School Federal Projects Fund	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
Cash Receipts	\$ 214,667	\$ 564,141	\$ 660,084	\$ 708,055	\$ 542,539	\$ 630,732	\$ 614,297	\$ 382,731	\$ 641,489	\$ 1,061,590	\$ 762,391	\$ 433,284	\$ 7,216,000
Loan Proceeds	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Inflows	214,667	564,141	660,084	708,055	542,539	630,732	614,297	382,731	641,489	1,061,590	762,391	433,284	7,216,000
Beg Cash Bal	162,500	(113,194)	(123,348)	(109,976)	50,767	(32,771)	(12,226)	86,929	(55,916)	(6,194)	(41,876)	33,177	162,500
Available Cash	377,167	450,947	536,736	598,079	593,306	597,962	602,072	469,661	585,573	1,055,396	720,516	466,461	7,378,500
Cash Payments	\$ 490,360	\$ 574,295	\$ 646,712	\$ 547,312	\$ 626,077	\$ 610,187	\$ 515,142	\$ 525,576	\$ 591,767	\$ 1,097,271	\$ 687,339	\$ 303,961	\$ 7,216,000
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers Out (PILOT, etc)	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Outflows	490,360	574,295	646,712	547,312	626,077	610,187	515,142	525,576	591,767	1,097,271	687,339	303,961	7,216,000
End Bal	(113,194)	(123,348)	(109,976)	50,767	(32,771)	(12,226)	86,929	(55,916)	(6,194)	(41,876)	33,177	162,500	162,500
Cash Inflows - Outflows	\$ (275,694)	\$ (10,154)	\$ 13,372	\$ 160,743	\$ (83,538)	\$ 20,545	\$ 99,155	\$ (142,845)	\$ 49,721	\$ (35,681)	\$ 75,053	\$ 139,323	\$ (0)

[illegible]